

APPENDIX 1 - FINANCIAL MONITORING Period 3 - End of June 2019

OVERALL SUMMARY

For further information regarding this report, please contact:

Matt Davis
Matthew.Davis@Reading.gov.uk

CORPORATE - OVERALL SUMMARY

Contents

	Page No:
Revenue Position and Forecast - General Fund - Period 3	4
Revenue Position and Forecast - Housing Revenue Account - Period 3	6
Capital Programme and Forecast - General Fund and HRA - Period 3	7
Other Details	
Savings	10
Debt Performance	14
Agency and Overtime Review	15

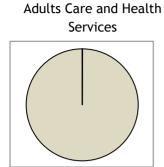
Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

Objective Analysis:	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
Adults Care and Health Services	8,966	8,956	(10)	35,880	35,877	(3)
Economic Growth & Neighbourhood Services	5,205	2,039	(3,166)	20,824	21,849	1,025
Resources	3,777	3,911	134	15,114	15,408	294
RBC Retained Children's Services (Adoption Agency)	533	533	-	693	693	-
Children's Services delivered by BFfc	10,281	10,266	(16)	41,142	41,102	(40)
TOTAL SERVICE BUDGETS	28,762	25,704	(3,058)	113,652	114,929	1,277
Corporate Items	5,216	3,924	N 7 7	19,152	15,721	(3,431)
TOTAL INCL CORPORATE	33,978	29,628	(4,350)	132,804	130,650	(2,154)
Funding:						
Business Rates (NNDR)	(22,860)	(32,178)	(9,318)	(41,957)	(41,957)	-
Council Tax	(10,758)	(15,143)	(4,385)	(91,109)	(91,109)	-
New Homes Bonus	-	-	-	(3,739)	(3,739)	-
NNDR Rebate (2018-19)		-	-	(463)	(463)	-
TOTAL FUNDING	(33,618)	(47,321)	(13,703)	(137,268)	(137,268)	-
Movement to Reserves	-	-	-	4,464	6,618	2,154
Movement to Reserves NET CONTROLLABLE COST	360	(17,693)	(18,053)	4,464	6,618 (0)	2,154
	360	(17,693)	(18,053)			2,154
NET CONTROLLABLE COST	- 360 28,546	- (17,693) 27,322	(18,053)			2,154 - 630
NET CONTROLLABLE COST <u>Subjective Analysis:</u>				(0)	(0)	-
NET CONTROLLABLE COST Subjective Analysis: Employee Costs	28,546	27,322	(1,224)	121,371	122,000	630
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs	28,546 4,382	27,322 2,403	(1,224) (1,979)	(0) 121,371 32,139	122,000 32,178	630 39
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs	28,546 4,382 540	27,322 2,403 378	(1,224) (1,979) (162)	121,371 32,139 2,416	122,000 32,178 2,436	630 39 20
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments	28,546 4,382 540 12,244	27,322 2,403 378 9,980	(1,224) (1,979) (162) (2,264)	121,371 32,139 2,416 50,900	122,000 32,178 2,436 50,827	630 39 20 (72)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs	28,546 4,382 540 12,244 73,696	27,322 2,403 378 9,980 40,969	(1,224) (1,979) (162) (2,264) (32,727)	121,371 32,139 2,416 50,900 303,944	122,000 32,178 2,436 50,827 303,124	630 39 20 (72) (819)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs	28,546 4,382 540 12,244 73,696	27,322 2,403 378 9,980 40,969	(1,224) (1,979) (162) (2,264) (32,727)	121,371 32,139 2,416 50,900 303,944	122,000 32,178 2,436 50,827 303,124	630 39 20 (72) (819)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves	28,546 4,382 540 12,244 73,696 6,300 -	27,322 2,403 378 9,980 40,969 758 - -	(1,224) (1,979) (162) (2,264) (32,727) (5,542)	121,371 32,139 2,416 50,900 303,944 42,626	122,000 32,178 2,436 50,827 303,124 42,788	- 630 39 20 (72) (819) 162 - -
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST	28,546 4,382 540 12,244 73,696 6,300 - - - 125,708	27,322 2,403 378 9,980 40,969 758 - - - 81,810	(1,224) (1,979) (162) (2,264) (32,727) (5,542)	(0) 121,371 32,139 2,416 50,900 303,944 42,626 553,394	122,000 32,178 2,436 50,827 303,124 42,788	- 630 39 20 (72) (819) 162 - - - (41)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST Fees & Charges	28,546 4,382 540 12,244 73,696 6,300 - - - 125,708 (18,047)	27,322 2,403 378 9,980 40,969 758 - - - - 81,810 (7,752)	(1,224) (1,979) (162) (2,264) (32,727) (5,542) - - - - (43,898) 10,294	121,371 32,139 2,416 50,900 303,944 42,626 - - - 553,394 (85,787)	122,000 32,178 2,436 50,827 303,124 42,788 - - - 553,354 (85,040)	- 630 39 20 (72) (819) 162 - - - (41) 747
Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST Fees & Charges Traded Services Income	28,546 4,382 540 12,244 73,696 6,300 - - - - 125,708 (18,047) (14,012)	27,322 2,403 378 9,980 40,969 758 - - - - 81,810 (7,752) (60,039)	(1,224) (1,979) (162) (2,264) (32,727) (5,542) - - - (43,898) 10,294 (46,027)	121,371 32,139 2,416 50,900 303,944 42,626 - - - 553,394 (85,787) (90,535)	122,000 32,178 2,436 50,827 303,124 42,788 - - - 553,354 (85,040) (91,091)	- 630 39 20 (72) (819) 162 - - - (41) 747 (557)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST Fees & Charges Traded Services Income Grants & Contributions	28,546 4,382 540 12,244 73,696 6,300 - - - - 125,708 (18,047) (14,012) (93,289)	27,322 2,403 378 9,980 40,969 758 - - - - 81,810 (7,752) (60,039) (31,711)	(1,224) (1,979) (162) (2,264) (32,727) (5,542) - - - (43,898) 10,294 (46,027) 61,577	121,371 32,139 2,416 50,900 303,944 42,626 - - - 553,394 (85,787) (90,535) (377,073)	122,000 32,178 2,436 50,827 303,124 42,788 - - - 553,354 (85,040) (91,091) (377,223)	- 630 39 20 (72) (819) 162 - - - (41) 747 (557) (150)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST Fees & Charges Traded Services Income Grants & Contributions CONTROLLABE INCOME	28,546 4,382 540 12,244 73,696 6,300 - - - 125,708 (18,047) (14,012) (93,289) (125,348)	27,322 2,403 378 9,980 40,969 758 - - - - 81,810 (7,752) (60,039) (31,711) (99,503)	(1,224) (1,979) (162) (2,264) (32,727) (5,542) - - - (43,898) 10,294 (46,027) 61,577 25,845	121,371 32,139 2,416 50,900 303,944 42,626 - - - 553,394 (85,787) (90,535)	122,000 32,178 2,436 50,827 303,124 42,788 - - - 553,354 (85,040) (91,091) (377,223) (553,354)	- 630 39 20 (72) (819) 162 (41) 747 (557) (150)
NET CONTROLLABLE COST Subjective Analysis: Employee Costs Premises Costs Transport-Related Costs Supplies and Services Contracted Costs Transfer Payments Traded Service Costs Capital Financing Costs Use of Earmarked Reserves CONTROLLABLE COST Fees & Charges Traded Services Income Grants & Contributions	28,546 4,382 540 12,244 73,696 6,300 - - - - 125,708 (18,047) (14,012) (93,289)	27,322 2,403 378 9,980 40,969 758 - - - - 81,810 (7,752) (60,039) (31,711)	(1,224) (1,979) (162) (2,264) (32,727) (5,542) - - - (43,898) 10,294 (46,027) 61,577	121,371 32,139 2,416 50,900 303,944 42,626 - - - 553,394 (85,787) (90,535) (377,073)	122,000 32,178 2,436 50,827 303,124 42,788 - - - 553,354 (85,040) (91,091) (377,223)	- 630 39 20 (72) (819) 162 - - - (41) 747 (557) (150)

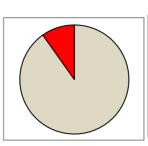
Revenue Position and Forecast - Period 3

Service Summaries

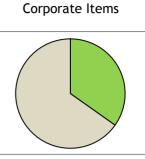


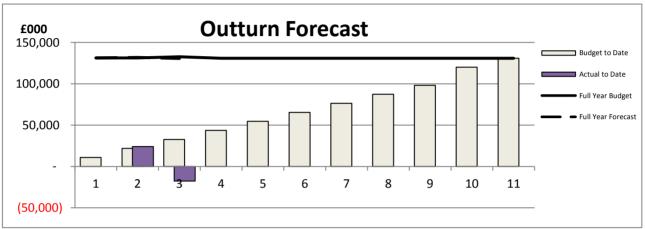


Economic Growth &



Resources

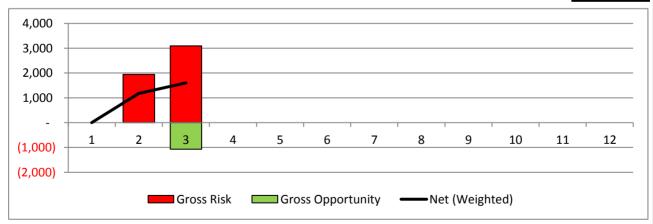




Risks and Opportunities (£,000's)

- 1 Directorate of Adults Care and Health Services
- 2 Directorate of Economic Growth & Neighbourhood Services
- 3 Directorate of Resources
- 4 Children's Services retained by the Council
- 5 Children's Services delivered by BFfC (period 2 position)
- 6 Corporate Items

	Risk	Opportunity	Weighted
	69	-	69
s	922	(640)	281
	-	(30)	(20)
	-	-	-
	2,600	(40)	1,660
	-	-	-
Total:	3,591	(710)	1,990



Budget Virements (£,000's):

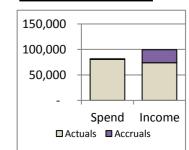
1 2 3 4 5

5

6 7

Total:

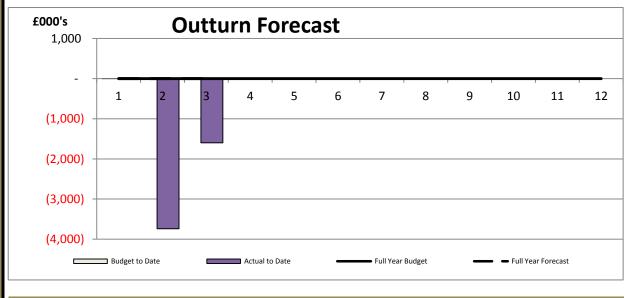
Actuals and Accruals:



Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

Latest Revenue Position and Foreca	<u>st</u>	ı		•	ı	
	Budget to	Actual to	Variance to	Approved	Forecast	Full Year
	Date	Date	Date	Budget	Outturn	Variance
Objective Analysis:	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)
Responsive Repairs	574	536	(38)	2,294	2,294	-
Planned Maintainance	679	480	(199)	2,715	2,715	-
Major Works	2,026	619	(1,408)	8,105	11,905	3,800
Managing Tenancies	343	246	(97)	1,371	1,371	-
Management, Policy & Support	1,405	1,385	(20)	5,618	5,618	-
PFI	1,767	1,690	(77)	7,066	7,066	-
Rent Collection	326	276	(50)	1,304	1,304	-
Building Cleaning, Energy and other	721	378	(343)	2,883	2,883	-
Capital Financing	2,567	2,567	(0)	10,269	6,469	(3,800)
HRA Income	(9,683)	(9,775)	(92)	(38,732)	(38,732)	-
Movement to/(from) Reserve	(723)	-	723	(2,893)	(2,893)	-
NET CONTROLLABLE COST	-	(1,599)	(1,599)	-	-	-
Subjective Analysis:						
Employee Costs	1,756	1,575	(181)	7,029	7,029	-
Premises Costs	3,695	1,771	(1,924)	14,786	18,586	3,800
Transport-Related Costs	64	7	(57)	256	256	-
Supplies and Services	515	300	(215)	2,060	2,060	-
Contracted Costs	2,260	2,049	(211)	9,042	9,042	-
Recharges	4,352	1,197	(3,155)	17,416	13,616	(3,800)
Traded Service Costs	-	-	-	-	-	-
Capital Financing Costs	-	2,567	2,567	-	-	-
CONTROLLABLE COST	12,642	9,465	(3,177)	50,588	50,588	-
Gross Income	(2,962)	(1,276)	1,687	(11,854)	(11,854)	-
Traded Services Income	(8,681)	(8,790)	(109)	(34,737)	(34,737)	-
Grants & Contributions	(999)	(999)	(0)	(3,997)	(3,997)	-
CONTROLLABE INCOME	(12,642)	(11,065)	1,577	(50,588)	(50,588)	-
NET CONTROLLABLE COST	0	(1,599)	(1,599)	-	-	-



Original Net Budget (£,000's)	t Scheme Name	Approved Spend (£,000's)	d Budget Funding (£,000's)	Fore Spend (£,000's)	ecast Funding (£,000's)	Forecast V Spend (£,000's)	ariance Funding (£,000's)
150	Alternative premise for Learning Disability Respite Service & Learning Hub	150	-	150	-	-	-
375	Alternative premise for Mental Health Supported Living Service & Wellness Hub	375	-	375	-	-	-
45	Care and Support Dynamic Purchase Framework	138	(93)	-	-	(138)	93
	Disabled Facilities Grants (Private Sector-Ringfenced Grant)	993	(993)	993	(993)	-	
570	DACHS Total	1,656	(1,086)	1,518	(993)	(138)	93
-	Avenue Expansion Pleased Hugh Foringdon, Asperger Unit 20 place expansion (SEN)	194	(194)	184	(184)	(10)	10 98
-	Blessed Hugh Faringdon - Asperger Unit 30 place expansion (SEN) Civitas- Synthetic Sports Pitch	316 329	(316) (329)	218 329	(218) (329)	(98)	90 -
600	Cranbury College at JMA	894	(294)	850	(294)	(44)	-
-	Critical Possible Contingency Health and safety (Schools)	314 524	(314)	314	(314)	- (4)	-
100	Critical Reactive Contingency: Health and safety (Schools) Foster Carer Extensions	167	(524)	520 167	(520)	(4)	4 -
-	Green Park Primary School	2,906	(2,906)	2,906	(2,906)	-	-
-	Heating and Electrical Programme - Manor Pry Power	157	(157)	157	(157)	-	-
-	Heating and Electrical Renewal Programme Initial Viability work for the Free School at Richfield Avenue	821 260	(821) (260)	821 260	(821) (260)	-	-
-	Katesgrove Primary Trooper Potts Building	2,632	(2,632)	2,632	(2,632)	-	-
-	Meadway Early Years Building Renovation	243	(243)	148	(148)	(95)	95
-	New ESFA funded schools - Phoenix College	4,051	(4,051)	4,051	(4,051)	-	-
-	New ESFA funded schools - St Michaels Primary Schools Expansion Programme - 2013-2017	2,517 740	(2,517) (740)	2,517 400	(2,517) (400)	(340)	- 340
-	Schools - Fire Risk Assessed remedial Works	199	(199)	199	(199)	(3 10)	-
-	Thameside SEN Expansion	66	(66)	66	(66)	-	-
217	5	1,755 71	(1,510)	1,825	(1,825)	70	(315)
917	The Heights Temporary School DCEEHS Total	19,156	(71) (18,144)	71 18,635	(71) (17,912)	(521)	232
-	Abbey Quarter	524	(524)	524	(524)	-	-
-	Accommodation Review - Phase 2A & B	133	-	133	-	-	-
	Accommodation Review - Phase 2C (19 Bennet Road)	4,460	-	4,460	-	-	-
100	Accommodation Review - Town Hall Air Quality Monitoring	291 97	(97)	291 97	(97)	-	-
410	Bridges and Carriageways	2,443	(1,623)	2,443	(1,623)	-	-
-	Car Parking - P&D, Red Routes, Equipment	100	(100)	100	(100)	-	-
-	Car Parks Partnership Cattle Market Car Park	226	(226)	242	(242)	16	(16)
-	CCTV	523 50	(523) (50)	523 50	(523) (50)	-	-
30		60	-	124	-	64	-
75		775	(483)	775	(483)	-	-
-	Chestnut Walk Improvements CIL Local Funds - Community	25 25	(25) (25)	120 25	(38) (25)	95 -	(13)
-	CIL Local Funds - Heritage and Culture	70	(70)	70	(70)	-	-
-	CIL Local Funds - Leisure and Play	301	(301)	301	(301)	-	-
-	CIL Local Funds - Transport	217 589	(217)	217	(217)	30	-
280 50	Community Hubs Community Resilience	58	(274)	619 58	(274)	-	-
100	Culture & Leisure facilities	133	-	133	-	-	-
-	Defra Air Quality Grant - Bus Retrofit	1,191	(1,191)	1,191	(1,191)	-	-
- 226	Defra Air Quality Grant - Go Electric Reading Development of facilities at Prospect Park/Play	24 401	(24) (200)	24 584	(24) (563)	- 183	(363)
-	Eastern Area Access Works	340	(340)	100	(100)	(240)	240
-	Green Park Station	14,699	(14,699)	3,750	(3,750)	(10,949)	10,949
	Grounds Maintenance Workshop Equipment	50	-	50	-	-	-
	Invest in council buildings/Health & safety works Invest to save energy savings - Street lighting	2,268 54	-	2,268 54	-	-	-
		411	-	411	-	-	-
500	Leisure Procurement	542	-	542	-	-	-
-	Local Traffic Management and Road Safety Schemes LTP Development	292 715	(292) (715)	292 200	(292) (200)	(515)	- 515
-	NCN Route 422	423	(423)	423	(423)	(515)	-
-	Oxford Rd Community Centre	-	-	-	-	-	-
-	Oxford Road Corridor Works	322	(322)	200	(200)	(122)	122
226 300	,5	270 406	(44)	270 406	(44)	-	-
250		250	-	250	-	-	-
18	re3 extending range of recyclables	48	(31)	48	(31)	-	-
(23)	Reading Football Club Social Inclusion Unit to SRLC	973	(976)	1,496	(1,496)	523	(520)
-	Reading Town Centre Design Framework Reading West Station	86 199	(86) (199)	86 399	(86) (399)	200	(200)
350	•	1,538	(177)	398	(377)	(1,140)	(200)
-	Rogue Landlord Enforcement	75	(75)	75	(75)	-	-
-	S106 individual schemes list	334	(334)	150	(150)	(184)	184
300	Small Leisure Schemes Smart City Cluster project and C-ITS	432 1,877	(200) (1,877)	432 1,230	(200) (1,230)	(647)	- 647
-	South Reading MRT (Phases 1 & 2)	362	(362)	362	(362)	· · /	-

2019-20 Capital Programme

Original			Approve	_	Fore		Forecast V	
Net Budget (£,000's)	t Scheme Name		Spend (£,000's)	Funding (£,000's)	Spend (£,000's)	Funding (£,000's)	Spend (£,000's)	Funding (£,000's)
-	South Reading MRT (Phases 3 & 4)		6,947	(6,947)	5,815	(5,815)	(1,132)	1,132
94	The Keep		94	-	94	-	-	-
-	Traffic Management Schools		295	(295)	95	(95)	(200)	200
25	3		22	-	22	-	-	-
-	Waste Operations - In Cab Waste Management System		70	-	70	-	-	-
-	West Reading Transport Study - Southcote/Coley Improvements		72	-	72	(72)	-	(72)
- 0.470	Western Area Access Works		128	(128)	128	(128)	- (4.4.040)	-
•	DEGNS Total		47,310	(34,298)	33,292	(21,493)	(14,018)	12,805
1,291			1,466	-	842	-	(624)	-
	Digital Transformation and Innovation		407	-	300	-	(107)	-
	Future ICT & Digital Operating Model		490	-	490	-	- 453	-
•	ICT Infrastructure (Invest to save)		2,268 207	-	2,420 207	-	152	-
	Oracle Capital Works - financed through reduced rental DoR Total		4,838	- -	4,259	_	(579)	-
7,303	DON TOTAL		4,030		7,237		(377)	
4,254	Delivery Fund (incl Equal Pay)		6,983		7,358	-	375	
4,254	Corporate Total		6,983	-	7,358	-	375	-
19,518	GENERAL FUND CAPITAL PROGRAMME		79,943	(53,528)	65,062	(40,398)	(14,881)	13,130
		Net:	26,4	115	24,6	664	(1,75	1)
	Purchase of Commercial Property		149,923	-	70,000	-	(79,923)	-
	Homes for Reading - Loan Finance		16,350	-	-	-	(16,350)	-
15,750	Homes for Reading - Share Capital		15,370	-	-	-	(15,370)	-
-	Homes for Reading - Share Redemption		-	-	7,000	-	7,000	-
181,100	DISCRETIONARY GENERAL FUND CAPITAL PROGRAMME		181,643	-	77,000	-	(104,643)	-
		Net:	181,	643	77,0	000	(104,6	43)
200,618	TOTAL GENERAL FUND CAPITAL PROGRAMME		261,586	(53,528)	142,062	(40,398)	(119,524)	13,130
		Net:	208,0	058	101,0	664	(106,3	94)
								ŕ
Original			Approve	d Budget	Fore	cast	Forecast V	ariance
_	t Scheme Name		Spend	Funding	Spend	Funding	Spend	Funding
(£,000's)			(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)
	Disabled Facilities Grants (Local Authority Tenants)		600	-	670	-	70	-
8,687	Housing Revenue Account-Major Repairs		10,246	-	9,540	-	(706)	-
	Housing Revenue Account-Hexham Road		1,538	-	1,400	-	(138)	-
8,524	Housing Revenue Account-New Build and Acquisitions		8,864	-	3,056	-	(5,808)	-
210	Housing Revenue Account-New Build and Acquisitions from GF		298	-	210	-	(88)	-
	Housing Revenue Account-New Build - Conwy Close		1,169	-	1,225	-	56	-
	Housing Revenue Account-New Build - Phase 3		1,250	-	1,700	-	450	-
	Housing Revenue Account-Fire Safety works		3,294	-	1,495	-	(1,799)	-
• • • • • • • • • • • • • • • • • • • •	Grants & Contributions		-	(368)	-	-	-	368
	Capital Receipts		-	(3,131)	-	(1,348)	-	1,783
	Other - Major Repairs Reserve		- 27.250	(15,634)	40.004	(13,105)	· /7.043	2,529
/,846	HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME		27,259	(19,133)	19,296	(14,453)	(7,963)	4,680
		Net:	8,1	26	4,8	43	(3,28	3)



APPENDIX 1 - FINANCIAL MONITORING Period 3 - End of June 2019

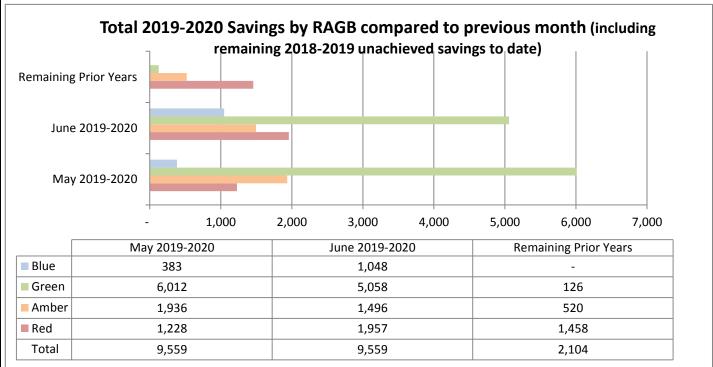
Other Details

For further information regarding this report, please contact:

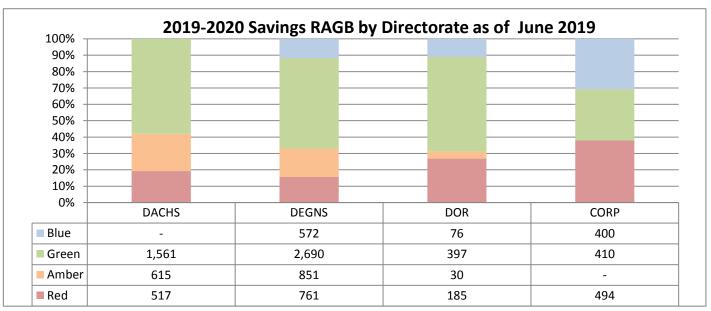
Matt Davis
Matthew.Davis@Reading.gov.uk

Savings 2019-2020 - End of June 2019

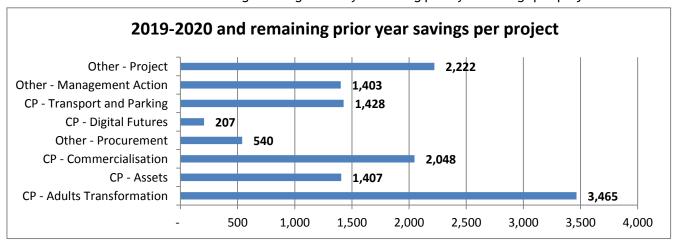
The below graphs shows the outstanding 2018-19 unachieved savings and 2019-20 savings programme. This totals £11.663m for the overall council, including £2.104m worth of prior year savings not achieved during prior years.



The next graph shows the curernt RAGB rating per directorate as at June 2019 and the percentage per area.



The Council has created delivery projects that have individual savings attached for review and to assist implementation The data below shows the 2019-2020 budget savings and any remaining prior year savings per project.



List of Savings with Red rated elements within 2019-2020

Ref	SAVINGS PROPOSAL		2019-2	0 Saving	s £000s	
Directorate of A	Adults Care and Health Services	TOTAL	RED	AMBER	GREEN	BLUE
DACHS01-B	Delivery Models for Commissioning, Prevention & Quality Services	500	500	0	0	0
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	17	17	0	0	0
Directorate of A	Adults Care and Health Services	517	517	0	0	0

Additional Income from Advertising - Further income to be generated from advertising . A separate report is included in the 5th December Policy Committee agenda. DENS12-B Introduce 'Live Screening' of high profile performances. DENS32-C (DENS53-B)* Achieve Full Cost Recovery & review Fees and Charges council wide. DENS33-B Review and increase all allotment rental charges and review plot sizes. DENS33-B More efficient use of staff transport by increased use of Pool cars. DENS29-C & DEN and Southside./Increase income from commercial property acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges DINCROMMENT (Demonstration of the Neighbourhood Services) DINCROMMENT (Demonstration of the Neighbourhood Services) DENS-CORD (Demons	Directorate of I	Economic Growth & Neighbourhood Services	TOTAL	RED	AMBER	GREEN	BLUE
DENS32-C (DENS55-B)* Achieve Full Cost Recovery & review Fees and Charges council wide. DENS33-B Review and increase all allotment rental charges and review plot sizes. DENS44-A More efficient use of staff transport by increased use of Pool cars. Continue to review existing property holdings e.g. Old Civic Site DENS29-C & DEN and Southside./Increase income from commercial property acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges Commmercialisation - Alternative to Market testing DENS (COMMMERCIAL COMMMERCIAL COMMERCIAL COMM	DENS03-A	generated from advertising . A separate report is included in the	25	25	0	0	0
(DENS55-B)* wide. DENS33-B Review and increase all allotment rental charges and review plot sizes. DENS44-A More efficient use of staff transport by increased use of Pool cars. Continue to review existing property holdings e.g. Old Civic Site and Southside./Increase income from commercial property acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges Commmercialisation - Alternative to Market testing Review and increase all allotment rental charges and review plot 26 26 26 0 0 0 0 27 73 73 0 0 231 0 231 0 DENS (CSS50-C) Increased Fee income following review of Fees and Charges 60 60 0 0 0 0	DENS12-B	Introduce 'Live Screening' of high profile performances.	10	5	0	5	0
DENS33-B sizes. DENS44-A More efficient use of staff transport by increased use of Pool cars. Continue to review existing property holdings e.g. Old Civic Site acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges Commmercialisation - Alternative to Market testing DENS (COMMMERCIALISM SIZE) DENS (CSS50-C) Increased Fee income following review of Fees and Charges Commmercialisation - Alternative to Market testing DENS (COMMMERCIALISM SIZE) DENS (CSS50-C) Increased Fee income following review of Fees and Charges Commmercialisation - Alternative to Market testing			25	25	0	0	0
Continue to review existing property holdings e.g. Old Civic Site DENS29-C & DEN and Southside./Increase income from commercial property acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges Alternative to market testing Commmercialisation - Alternative to Market testing 73 73 0 0 0 0 0 0 231 0 0 20 0 0 0 0 0 0 0 0 0 0 0	DENS33-B		26	26	0	0	0
DENS29-C & DEN and Southside./Increase income from commercial property acquisitions - additional stretch target DENS-ECD5 Theatres Fees and Charges Increases DENS (CSS50-C) Increased Fee income following review of Fees and Charges Alternative to market testing Commmercialisation - Alternative to Market testing T50 519 0 231 0 231 0 20 0 0 0 0 0 0 0 0 0 0 0 0 0	DENS44-A	• •	73	73	0	0	0
DENS (CSS50-C) Increased Fee income following review of Fees and Charges 60 60 0 0 0 Alternative to market testing Commmercialisation - Alternative to Market testing 8 8 0 0 0	DENS29-C & DEN	and Southside./Increase income from commercial property	750	519	0	231	0
Alternative to market testing Commmercialisation - Alternative to Market testing 8 8 0 0 0	DENS-ECD5	Theatres Fees and Charges Increases	40	20	0	20	0
market testing Commmercialisation - Alternative to Market testing 8 8 0 0 0	DENS (CSS50-C)	Increased Fee income following review of Fees and Charges	60	60	0	0	0
Directorate of Economic Growth & Neighbourhood Services 1,017 761 0 256 0		Commmercialisation - Alternative to Market testing	8	8	0	0	0
	Directorate of I	Economic Growth & Neighbourhood Services	1,017	761	0	256	0

Directorate of	Resources	TOTAL	RED	AMBER	GREEN	BLUE
CSS-L&D2	Income generation from charging for services, assuming new delivery model for legal services implemented	90	60	30	0	0
CSS2	Housing Benefit overpayment recovery	125	125	0	0	0
Directorate of	Resources	215	185	30	0	0

Corporate		TOTAL	RED	AMBER	GREEN	BLUE
CSS43-C	Management and Staffing Review	444	444	0	0	0
CSS44-C	Proposal to put in place a number of changes to staff terms and conditions and update the policy framework to reflect modern and best practice	50	50	0	0	0
Corporate		494	494	0	0	0

TOTAL of Savings with Red rated elements within 2019-2020	2,243	1,957	30	256	0

List of Prior Years Red and Amber Savings still Outstanding

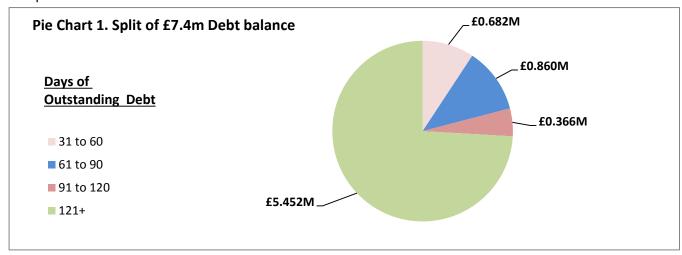
Ref	SAVINGS PROPOSAL	F	Prior Yea	ars Savir	ngs £000s	S
All Directorates		TOTAL	RED	AMBER	GREEN	BLUE
DACHS01-B	Delivery Models for Commissioning, Prevention & Quality Services	250	250	0	0	0
DACHS25-A & DACHS26-A	Deputies - Review the charging policy and implementation of CASPAR software to improve efficiencies	25	0	25	0	0
DACHS2-C	Changes to the Adult Social Care Front Door	220	0	220	0	0
DACHS5-C	Increased usage of Assistive Technology and Equipment	200	200	0	0	0
DACHS7-C	Increased usage of Direct Payments	100	0	100	0	0
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	52	52	0	0	0
Apprenticeship Levy	Reduction on Training Budget	41	41	0	0	0
DENS12-B	Introduce 'Live Screening' of high profile performances.	10	10	0	0	0
DENS19-A	Reduction in professional specialist, management, enforcement and administrative resources; an increase to pre-planning application fees by 10%; Forecast increase in planning application fee income. Reduction of 5/6 posts. This will result in reduced capacity to negotiate wider community benefits including affordable housing, Increased response times and a reduction in enforcement capacity,	60	60	0	0	0
DENS19-B	Introduce weekend charging for Hospital & University Pay & Display (P&D)	50	0	25	25	0
DENS27-C	Explore creation of coordinated enforcement operation across Regulatory & Transportation services	29	29	0	0	0
DENS29-B	Explore utilisation of Re3 facilities to introduce trade use of the public recycling centre to generate income	50	50	0	0	0
DENS37-A	Creation of 2 new works gangs, one to take on additional grounds maintenance work from internal and external sources and one to take on further external arboricultural and tree surveying works. Both proposals rely on compliance with the internal trading directive, sufficient administration support and full roll out of the digital agenda.	150	150	0	0	0
DENS41-C	Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	69	69	0	0	0
DENS43-AA (T&S5)	Increased provision of Red Routes thus increased enforcement income (invest to save with initial capital investment £40K)	50	50	0	0	0
DENS50-A	Out of Hours Car Parking Charges - Raise income from out-of-hours car parking on Council sites, for example use at evenings and weekends.	50	50	0	0	0
DENS56-A	Environment Contract Renegotiation - Savings through renegotiation of existing contract.	150	0	150	0	0
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	52	52	0	0	0

List of Prior Years Red and Amber Savings still Outstanding

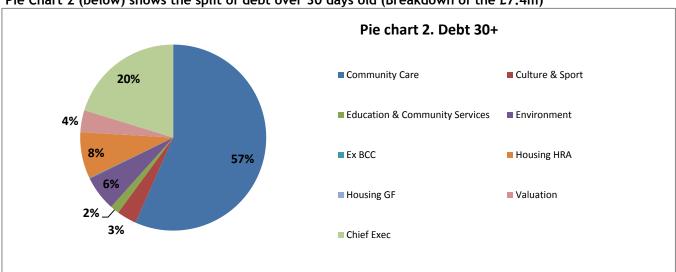
Ref	Ref SAVINGS PROPOSAL		Prior Years Savings £000s			
All Directorates			RED	AMBER	GREEN	BLUE
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	52	52	0	0	0
CSS14-B	EU Settlement card service - started January 2017 so should get FYE in 2017/18	27	27	0	0	0
CSS25-C	Increase Income from fees and charges across the registration and bereavement service	15	15	0	0	0
CSS33-C	Convert Locum solicitors into Permanent Solicitors	33	33	0	0	0
CSS12-C (CSS22-B)	Christmas closure	120	120	0	0	0
CSS43-C	Management and Staffing Review	148	148			
BFFC Various		35	35	0	0	0
TOTAL of Prior Years Savings with Red and Amber Elements still Outstanding		2,003	1,458	520	25	0
TOTAL of Savings with Red Elements in 19-20 & Red/Amber Elements in Prior Years		4,246	3,415	550	281	0

Debt Performance - End of June 2019

The pie chart below shows the sundry debt as at the end of Period 3 (in excess of 30 days old) to total £7.359m compared to £7.367m at the end of Period 2.



Pie Chart 2 (below) shows the split of debt over 30 days old (Breakdown of the £7.4m)



<u>Note:</u> Community Care includes Adult Client debt and invoices relating to NHS/CCG. As of Period 3, debt has been secured against 5 properties totalling £0.473m.

Education Services includes the majority of Schools service level agreement invoices.

Graph 3. Debt over 30 days

8,000,000
7,000,000
6,000,000
4,000,000
3,000,000
2,000,000
1,000,000
1,000,000

Total Debt >30 Days 2018-19

Graph 3 shows the trend of debt over 30 days for 2019-2020 financial year.

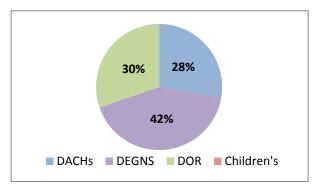
Debt over 121 days old has increased by £0.907m to £5.452m since the end of period 2.

Agency and Staffing - End of June 2019

Agency contracts with the council as at the end of June 2019.

Number of agency workers by directorate

Directorate	Number of June Agency	Previous Month
DACHs	21	15
DEGNS	32	37
DOR	23	22
Children's	0	1
Total	76	75



Agency staff by post name (top 4)

	<u> </u>
Post name	No.
Case Progression Officer	10
Grounds Person	
Refuse Loader	7
Occupational Therapist	6

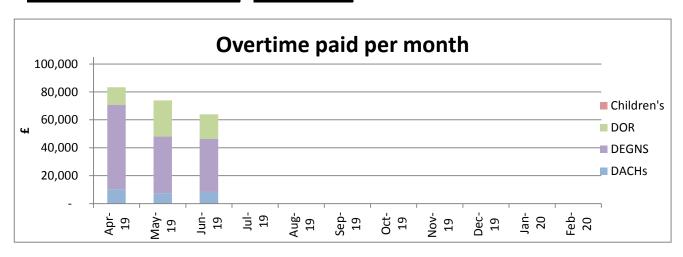
Agency spend by directorate per quarter (£000s)

<u> </u>				`	,
Directorate	Q1(18-19)	Q2(18-19)	Q3(18-19)	Q4(18-19)	Q1(19-20)
DACHs	501	491	368	456	344
DEGNS	424	420	345	423	312
DOR	805	685	580	486	314
Children's	1,521	1,518	1,215	1,687	1,414
Total	3,251	3,114	2,508	3,052	2,384

Overtime paid by directorate (June and actual to date for 2019-2020)

Directorate	June 2019 Only		
DACHs	£	8,331	
DEGNS	£	37,960	
DOR	£	17,643	
Children's	£	-	
Total	£	63,934	

Actual to Date 2019-2020			
£	26,025		
£	139,130		
£	56,048		
£	-		
£	221,203		



Redundancies within 2019-2020

Directorate	Redundancies Costs £	No. of Redundancies
DACHS	129,546	8
DEGNS	134,026	2
DOR	2,250	1
Total	265,822	11

Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve.

Currently no redundancy charges have been reflected within the Period 3 reporting.